2025
Half Year Results

31 July 2025

drax

Presenters

Will Gardiner
Chief Executive Officer

Andy Skelton
Chief Financial Officer

Our Purpose

To enable a zero carbon, lower cost energy future

Our People

Valued members on a winning team with a worthwhile mission

Strong Performance in H1-25, Increasing Visibility on Longer-term Outlook

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Strong operational and financial performance across the Group

- High levels of renewable generation and system support – 5% of UK power, 11% of UK renewables
- Record levels of pellet production – 5% increase vs. H1-24

Low-carbon dispatchable CfD Heads of Terms for Drax Power Station

- Legislation in place and CMA review complete
- Negotiation of final contract progressing

Targeting post 2027 Adj. EBITDA of £600-700m pa from FlexGen, Pellet Production and BioGen(1)

- High quality assets and post 2027 Adj. EBITDA targets underpin increased visibility on free cash flow (2025-2031)(2)

Disciplined capital allocation supports investment for growth and returns to shareholders

- Strong balance sheet
- Investment to maintain and grow asset base
- 11.5% increase in 2025 dividend per share, >11% annual growth since 2017
- £300m share buyback programme ongoing, c.£272m complete
- Additional £450m 3-year buyback extension to follow current buyback(3)

1) Excludes Options for Growth, including development expenditure in Elimini, Innovation, Capital Projects and Other.
2) Free cash flow pre-dividend, including targets for post 2027 Adj. EBITDA, c.£0.5bn working capital inflow from end of RO scheme, committed and maintenance capex, interest, taxes and EGL.
3) Subject to ongoing reapproval of capital returns resolution at AGM in 2026, 2027 and 2028.

A CfD that supports energy security, value for money and sustainability

Heads of terms for low-carbon dispatchable CfD agreed February 2025

- Heads of terms agreed with UK Government for low-carbon dispatchable CfD at Drax Power Station
- Strike price of c.£113/MWh (2012 real) (c.£170/MWh in 2027)[(1)]
- Applies to all four biomass units
- c.6TWh pa generation collar (and c.5TWh floor) with flexible operation to support high and low demand periods
- Contract period April 2027 to March 2031

Stages to completion

- Statutory Instrument written into law, allowing Government to agree CfD contract – completed June 2025
- CMA review of Government process for CfD compatibility with subsidy control framework – completed July 2025
- Negotiation of final contract progressing

Targeting average Adj. EBITDA of £100-200m pa

- Combination of CfD, flexible generation and ancillary services

Further opportunity from additional merchant generation

Developing long-term options for Drax Power Station for post 2031 period

1) Expect final contract price to adjust to reflect movements in underlying FX rates which would increase or decrease underlying biomass cost.

Dispatchable, Renewable Portfolio With Options For Growth

High quality asset portfolio aligned to energy security and transition to net zero

1 FlexGen & Energy Solutions

UK portfolio
- c.0.5GW Pumped Storage
- c.0.1GW Hydro
- c.0.9GW OCGTs
- I&C sales and energy solutions

2 Pellet Production

North American portfolio
- 17 operational plants
- Access to 4 deepwater ports
- Own-use and third-party supply

3 BioGen

Drax Power Station
- c.2.6GW of dispatchable generation
- c.1.3GW of additional grid capacity
- Largest power station in UK
- UK's largest source of renewables

4 Options for Growth

Disciplined capital allocation supports investment for growth and returns to shareholders

Targeting post 2027 Adj. EBITDA of £600-700m[1] pa

High quality assets and post 2027 Adj. EBITDA targets underpin increased visibility on free cash flow (2025-2031)[2]
- Includes c.£0.5bn working capital inflow from end of Renewables Obligation scheme, supporting planned extension of buyback

1) Excludes Options for Growth, including development expenditure in Elimini, Innovation, Capital Projects and Other.
2) Free cash flow pre-dividend, including targets for post 2027 Adj. EBITDA, c.£0.5bn working capital inflow from end of RO scheme, committed and maintenance capex, interest, taxes and EGL.

Three major publications in H1-25

- **Sustainability framework** – climate positive, nature positive, people positive roadmap by 2030
- **Biomass sourcing policy** – articulates our commitment to sustainable sourcing
- **Climate transition plan** – lays out our climate ambitions, targets and delivery plan

Sustainability ratings

Provider	Rating
MSCI	A
CDP Climate	A-
CDP Forests	A-
Sustainalytics	22.6
S&P Global	53

POSITIVE ACTION

Financial & Operational Review

Strong operational and financial performance, supporting investment for growth and returns to shareholders

Financial Summary

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Strong operational and financial performance

Adj. EBITDA[1/2]
£460m
(H1-24: £515m)

Adj. Basic Earnings Per Share
65.6 pence
(H1-24: 65.6 pence)

Cash Generated from Operations
£378m
(H1-24: £400m)

Net Debt[3]
£1,062m / 1.1x
(2024: £992m / 0.9x)

Total Cash and Committed Facilities
£726m
(2024: £806m)

Interim Dividend
11.6p/share (c.£40m)
(H1-24: 10.4p/share, c.£40m)

Expected Full Year Dividend[4]
29.0p/share (c.£100m)
(2024: 26.0p/share, c.£96m)

Share buyback programme
£300m total
(c.£272m complete to date)

Planned £450m 3-year extension

1) Earnings before interest, tax, depreciation, amortisation, other gains and losses and impairment of non-current assets, excluding the impact of exceptional items and certain remeasurements, earnings from associates and earnings attributable to non-controlling interests.
2) In January 2023 the UK Government introduced the Electricity Generator Levy (EGL) which runs to 31 March 2028. The EGL applies to the three biomass units operating under the RO scheme and run-of-river hydro operations. It does not apply to the Contract for Difference (CfD) biomass or pumped storage hydro units. EGL is included in Adj. EBITDA and was £nil in H1-25 (H1-24: £114m).
3) Net debt comprised of cash and short-term investments of £276m less borrowings of £1,199m (less impact of hedging instruments within borrowings and non-controlling interest of £36m and lease liabilities of £103m).
4) Final dividend conditional on shareholder approval at the AGM in 2026.

Performance by Business

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Strong performance driven by high levels of renewable generation, system support and pellet production

H1-25 Adj. EBITDA £m	1 FlexGen & Energy Solutions	2 Pellet Production	3 BioGen	4 Options for Growth	Total
Pumped Storage & Hydro	64	-	-	-	**64**
Energy Solutions – I&C	25	-	-	-	**25**
Energy Solutions – SME	(7)	-	-	-	**(7)**
Pellet Production	-	74	-	-	**74**
BioGen	-	-	332	-	**332**
Elimini	-	-	-	(16)	**(16)**
Innov., Cap. Proj. and Other	-	-	-	(11)	**(11)**
H1-25 total	**81**	**74**	**332**	**(27)**	**460**
H1-24 total	***98***	***65***	***393***	***(41)***	***515***

Continue to target post 2027 Adj. EBITDA of £600-700m pa excluding Options for Growth

Strong balance sheet and liquidity

c.1.1x Net debt to Adj. EBITDA

Refinancing activities to July 2025

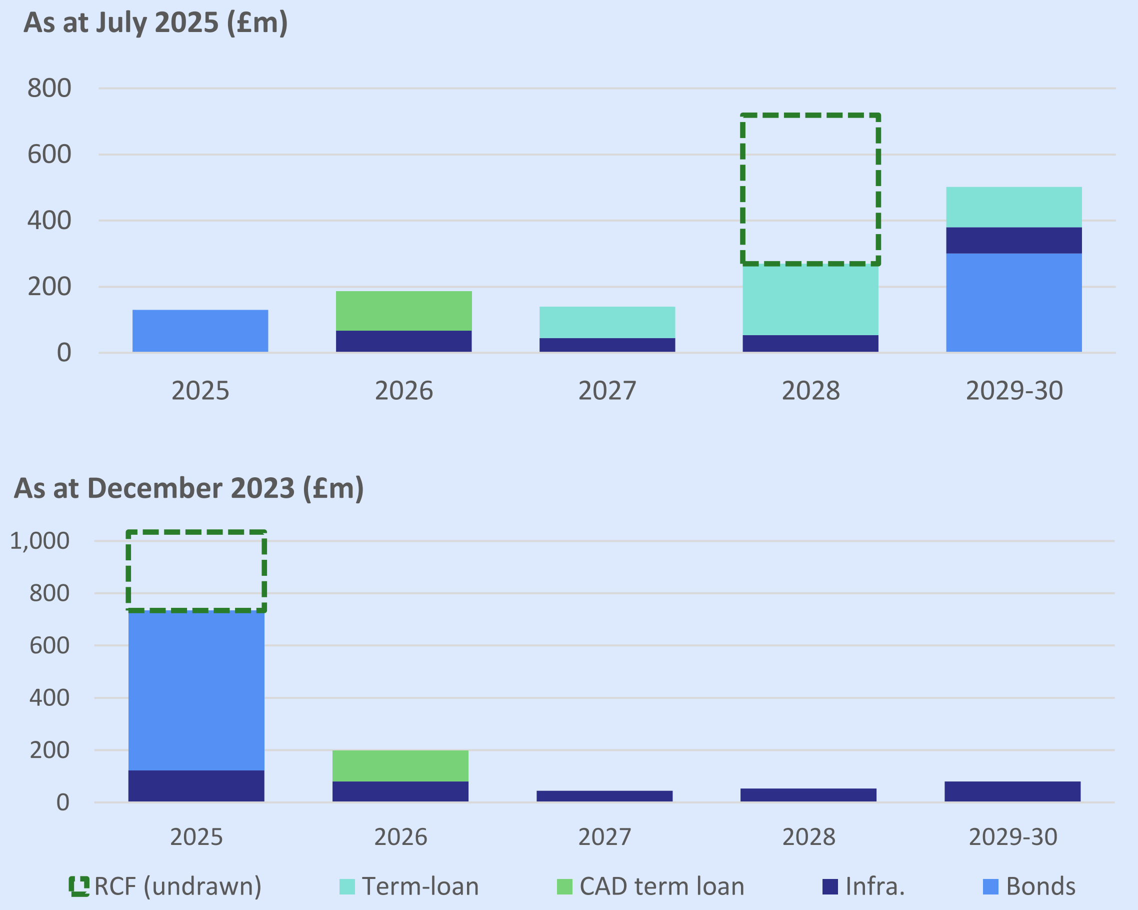
- £450m RCF extended to 2028 (option to extend to 2029)
- £171m extension of term-loan facilities
- Continued extension of maturities

Liquidity and working capital

- £726m of cash and committed facilities

Instrument	Maturity	Description
Euro bond	2025	€144m
ESG CAD term-loan	2026	C$200m
Infrastructure facilities[1]	2026-2030	£243m
Term-loan facilities[2]	2027-2029	£442m
Revolving credit facility (RCF)	2028	£450m (undrawn)
Euro bond	2029	€350m

Balance of maturities weighted to 2029-2030



1) Infrastructure maturities – €70m in 2026, £45m in 2027, £53m in 2028, £50m in 2029 and €32m in 2030.
2) Term-loan maturities – £95m in 2027, €135m and £100m in 2028 and €50m and £80m in 2029.

Strong Visibility of Free Cash Flow

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High quality assets and EBITDA targets underpins increased visibility on free cash flow (2025-2031)(1)

Components of increasing earnings visibility through 2031

- Strong operational and financial performance in H1-25
- Strong forward power sales to 2027
- Targeting post 2027 Adj. EBITDA of £600-700m pa from FlexGen, Pellet Production and BioGen(2)
  - Low-carbon dispatchable CfD agreement targeting £100-200m pa
  - FlexGen – index-linked capacity payments and upside to growing system support requirement, 900MW of new OCGTs and 40MW pumped storage expansion (Cruachan)

Working capital inflow in 2027

- c.£0.5bn from end of RO scheme at Drax Power Station

Capital investment to support delivery of operational cash flow

- Maintenance capex of £100-150m pa across FlexGen, Pellet Production and BioGen

Disciplined capital allocation of free cash flow

- Investment to maintain and grow asset base
- Sustainable and growing dividend
- Additional £450m 3-year buyback extension to follow current buyback(3)

1) Free cash flow pre dividend, including targets for post 2027 Adj. EBITDA, c.£0.5bn working capital inflow from end of RO scheme, committed and maintenance capex, interest, taxes and EGL.
2) Excludes Options for Growth, including development expenditure in Elimini, Innovation, Capital Projects and Other.
3) Subject to ongoing reapproval of capital returns resolution at AGM in 2026, 2027 and 2028.

Positioning the Group to deliver value from existing asset base with opportunities for growth

Disciplined capital allocation supports investment for growth and returns to shareholders

1. **Maintain strong balance sheet and credit rating**

2. **Invest in core business**

3. **Sustainable and growing dividend**

4. **Return surplus capital beyond investment requirements**

Options For Growth

Disciplined capital allocation supports investment for growth and returns to shareholders

	Short-term	Medium-term	Long-term
	Investment in existing business to deliver good operations and efficiency improvements		
FlexGen	• Short duration storage	• Pumped storage and hydro • Short duration storage	• 600MW expansion of Cruachan
Pellets		• New markets for biomass, including SAF	
BioGen		• Data centre • Utilisation of generation capability and 4GW of grid access	
Carbon removals	• Leverage expertise in carbon removals technologies and CDR markets		• Options for carbon removals via biomass and other technologies

FlexGen & Energy Solutions – Portfolio Development

A diversified portfolio of flexible assets which support power system and energy transition through a wide range of durations, services and capabilities, with opportunities for growth

1 Long-duration storage

Pumped storage and hydro
- c.0.5GW Pumped Storage
- c.0.1GW Hydro

2 Peak demand

OCGTs
- 900MW

3 Demand-side flexibility

I&C
- Demand-side response services to grid via large I&C customers

4 Short duration storage

Evaluating opportunities for investment

		Drax Portfolio								
		Pumped storage	Hydro	Biomass	OCGT	Batteries	Solar	Wind	CCGT	Nuclear
Power generation	Power	Yes	Yes	Yes	Yes	Partial	Yes	Yes	Yes	Yes
	Clean power	Yes	Yes	Yes	No	Partial	Yes	Yes	No	Yes
System Support	Dispatchable	Yes	Yes	Yes	Yes	Yes	Partial	Partial	Yes	No
	Inertia	Yes	Yes	Yes	Yes	Partial	No	No	Yes	Yes
	Reserve	Yes	Yes	Yes	Yes	Yes	No	Partial	Yes	No
	Reactive power	Yes	Yes	Yes	Yes	Yes	No	Partial	Yes	Yes
	Restoration	Yes	Yes	Yes	Yes	Yes	No	No	Yes	Partial
	Fast response	No	No	No	No	Yes	No	No	No	No

Full suite of system services with addition of fast response

Complementary and adjacent technology to existing FlexGen business
- New-build and operational capacity
- Services and capabilities
- Any investment subject to appropriate returns on capital

Benefits of battery storage
- Adds fast response capabilities to portfolio
- Increased access to wholesale and balancing market
- Operational synergies

Response time
- Battery <1 second, Pumped Storage <30 seconds, OCGTs <30 minutes

Data Centre at Drax Power Station

Potential long-term development of >1.2GW data centre

Behind-the-meter large-scale 24/7 flexible renewable power

- c.250 acres of Drax-owned land for >1.2GW of development(1)
- Targeting initial c.100MW pa data centre by 2030
  - Potential for >1.2GW in 2030s
  - Underpinned by long-term PPA for power and backup

York and North Yorkshire AI growth zone application

- Partnering with local government, higher education and industry
- UK Gov. expected to select five regional AI growth zones to unlock investment and supporting infrastructure by providing regulatory and planning support
- Supportive of planning application

Continued discussions with data centre developers

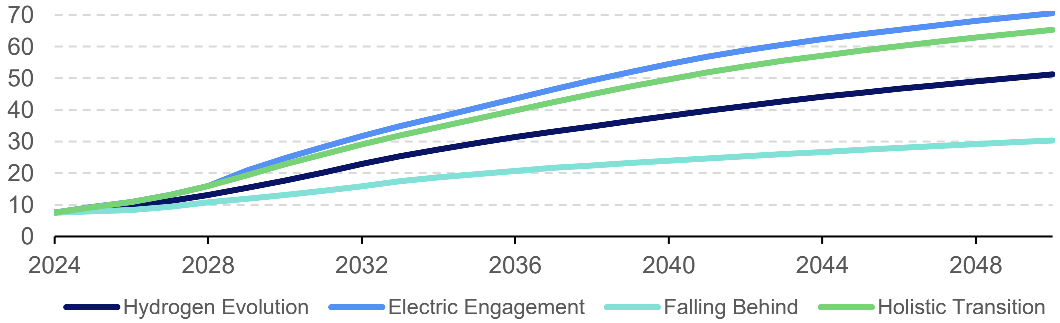
Supportive regulatory and wider market factors

Compatible with other uses of Drax Power Station, including carbon removals




Artist's impression

8x increase in demand for power from data centres (TWh)



Source: FES 2025

1) Subject to planning approvals.

Cash Generation and Capital Allocation

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Investment for growth, increased earnings and returns to shareholders since inception of capital allocation policy in 2017

1. c.£5bn of EBITDA and c.£4.9bn cash generated from operations

- c.300% increase in Adj. EBITDA vs. H1-17
- c.98% cash conversion rate

2. >£3bn of investment

- Supporting energy security and decarbonisation with attractive returns to shareholders

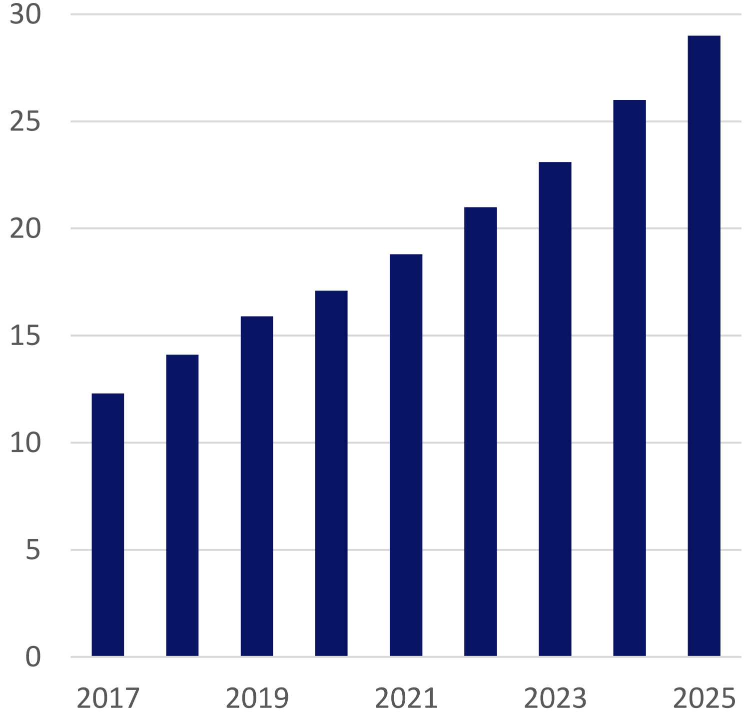
3. >£0.5bn – sustainable and growing dividend

- 9 consecutive years of growth in dividend per share
- Average growth rate >11% pa

4. c.£0.5bn investment in share buybacks

- c.83m shares bought, average price of £5.68/share
- c.£28m outstanding on current £300m buyback
- Additional £450m 3-year buyback extension to follow current buyback, supported by c.£0.5bn working capital inflow from end of Renewable Obligation in 2027

9 consecutive years of growth in dividend per share (p/share)



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2025
Half Year Results

31 July 2025

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Appendices

31 July 2025

Additional 1.4TWh added since May trading update at £102/MWh

Contracted power sales (28 July 2025)	2025	2026	2027
Net RO, hydro and gas (TWh)(1)	10.5	10.2	1.8
Average achieved £ per MWh(2)	113.7	76.8	79.2
CfD (TWh)(3)	4.3	0.8	-

Forward power sales underpin earnings through Q1-27

- c.£2.1bn of forward power sales
- 22.5TWh at an average price of £94.2/MWh(1/2)
- RO generation – fully hedged in 2025 and 2026

Other sources of value

- Market prices on unhedged 2027 position and renewables
- System support services

Working capital inflow in 2027

- c.£0.5bn from end of RO scheme at Drax Power Station

1) Includes de minimis structured power sales in 2025, 2026 and 2027 (forward gas sales as a proxy for forward power), transacted for the purpose of accessing additional liquidity for forward sales from ROC units and highly correlated to forward power prices.
2) Presented net of cost of closing out gas positions at maturity and replacing with forward power sales.
3) CfD strike price, c.£142/MWh (Apr-25 to Mar-26).

Group Income Statement

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In £m	H1-25 Adj. Results	H1-25 Adjustments[1]	H1-25 Total Results	H1-24 Adj. Results	H1-24 Adjustments[1]	H1-24 Total Results
Revenue	2,601	46	2,647	3,063	95	3,158
Cost of sales	(1,828)	(65)	(1,893)	(2,086)	20	(2,066)
Electricity Generator Levy	-	-	-	(114)	-	(114)
Gross profit	**773**	**(19)**	**754**	**864**	**115**	**979**
Operating expenses	(313)	(7)	(320)	(348)	-	(348)
Adj. EBITDA	**460**	**n/a**	**n/a**	**515**	**n/a**	**n/a**
Depreciation and impairments	(129)	-	(129)	(100)	-	(100)
Amortisation	(7)	-	(7)	(9)	-	(9)
Other	(2)	6	4	(4)	-	(4)
Operating profit	**322**	**(21)**	**301**	**402**	**115**	**518**
Foreign exchange gains/(losses)	12	-	12	(11)	-	(11)
Net interest charge	(32)	-	(32)	(43)	-	(43)
Profit before tax	**302**	**(21)**	**281**	**348**	**115**	**463**
Tax charge	(65)	5	(60)	(95)	(29)	(124)
Profit after tax	**236**	**(16)**	**221**	**253**	**86**	**339**

1) Exceptional items and certain remeasurements.

Group Adj. EBITDA by Segment

In £m	H1-25	H1-24
Pumped Storage and Hydro	*64*	*76*
Energy Solution – I&C	*25*	*36*
Energy Solution – SME	*(7)*	*(14)*
Flexible Generation and Energy Solutions (FlexGen)	81	98
Pellet Production	74	65
Biomass Generation	332	393
Elimini	(16)	(20)
Innovation, Capital Projects and Other	(11)	(21)
Group	**460**	**515**

Generation – FlexGen and BioGen

In £m	H1-25	H1-24
Revenue		
Power sales	1,718	1,973
System support and optimisation	68	101
Renewable certificate sales	95	102
CfD income	55	22
Capacity Market income	6	6
Gas sales to Energy Solutions business	21	37
Fuel sales and other income	52	40
	2,015	**2,281**
Cost of sales		
Generation fuel costs	(811)	(794)
System support and optimisation	(14)	(32)
ROC value from generation	325	271
REGO value from generation	21	3
Carbon certificates	(2)	(2)
Renewable certificates sold or utilised	(107)	(111)
Cost of power purchases	(854)	(844)
Fuel sold	(34)	(22)
Grid charges	(10)	(12)
EGL	-	(114)
	(1,486)	**(1,657)**
Gross profit	**529**	**624**
Operating costs	(133)	(155)
Adj. EBITDA	**396**	**469**

1) Gross output from pumped storage and hydro schemes.

	H1-25	H1-24
Generation Adj. EBITDA (£m)		
Biomass	332	393
Pumped storage and hydro	64	76
	396	**469**
Generation (TWh)		
Biomass	7.1	7.0
Pumped storage and hydro(1)	0.3	0.4
	7.4	**7.4**
Average achieved power price		
Gross power sales (£m)	1,718	1,973
Cost of power purchases (£m)	(854)	(844)
Net power sales (£m)	**864**	**1,129**
Net power sales (TWh)	7.4	7.4
Average achieved price (£/MWh)	**116**	**153**

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Renewable power and energy solutions

I&C

- Maintaining I&C margin in line with H1-24, some reduction in volume
- Development of system support services via demand response, and electric vehicle services following acquisition of BMM (August 2023)

SME

- Sale of majority of Opus Energy's meter points completed September 2024
- Remaining meter points sold in May 2025 – reflects focus on core I&C business and exit from SME market
- Expect wind down to be substantially complete by the end of 2025

In £m	H1-25	H1-24
Revenue	**1,423**	**2,066**
Cost of sales		
Cost of power and gas purchases	(745)	(1,206)
Grid charges	(320)	(398)
Other costs	(306)	(385)
	(1,370)	**(1,989)**
Gross profit	**53**	**77**
Operating costs	(33)	(42)
Bad debt charge	(2)	(13)
Adj. EBITDA	**18**	**22**
-I&C	***25***	***36***
-SME	***(7)***	***(14)***

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Improved production and margin

Good progress in H1-25

- Higher production output – record H1 production
- Increase in EBITDA per tonne produced

In £m	H1-25	H1-24
Revenue	**449**	**442**
Cost of sales	(267)	(270)
Gross profit	**182**	**172**
Operating costs	(108)	(107)
Adj. EBITDA	**74**	**65**
Production (Mt)	**2.1**	**2.0**
EBITDA per tonne produced (£/t)	**35.2**	**32.5**

Capital Investment

Investment in core assets and strategy

	Key areas	H1-25 Actual £m	FY-25 Estimate £m
Growth	OCGTs, pellet plants and enhancement projects	26	~60
Maintenance	Includes major planned outages	25	~70
Other	Health, safety, environment and IT	8	~40
Total		**59**	**150-190**

2025 outlook

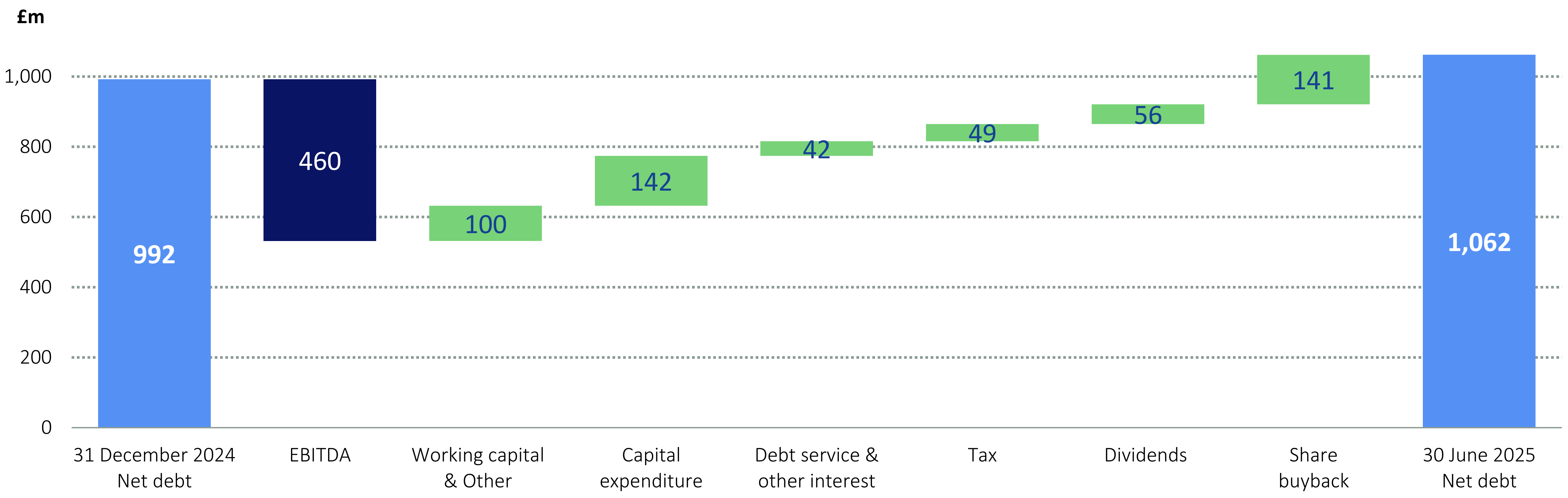
- Growth – OCGTs – investment aligned with commissioning
- Maintenance and other – Cruachan main inlet valve and super grid transformer

Lower development expenditure required in 2025 to progress long-term options for growth

Group Cash Flow Statement

In £m	H1-25	H1-24
Adj. EBITDA	**460**	**515**
Working capital (excluding collateral)	(59)	(154)
Collateral	(43)	61
Other	20	(22)
Cash generated from operations	**378**	**400**
Debt service and other interest	(42)	(33)
Corporation tax	(49)	(70)
Net cash from operating activities	**287**	**297**
Capital investment	(142)	(193)
Cash flow with associates	(1)	(1)
Net financing	-	(147)
Equity dividends paid	(56)	(54)
Repurchase of own shares	(141)	-
Other	(9)	(26)
Net (decrease)/increase in cash and cash equivalents	**(62)**	**(124)**
Cash and cash equivalents at the beginning of the period	356	380
Net cash flow	(62)	(124)
Effect of changes in foreign exchange rates	(18)	8
Cash and cash equivalents at the end of the period	**276**	**263**

Group Net debt



Working Capital Inflow in 2027

c.£0.5bn benefit from end of Renewables Obligation scheme at Drax Power Station in 2027

Renewables Obligation (RO)

- RO – requirement for energy suppliers to source a proportion of their energy from a renewable source
- Renewables Obligation Certificates (ROCs) issued to generators
- ROCs bought by suppliers to show they have fulfilled the RO
- RO compliance period April-March
- 1 ROC is c.£67 (plus RPI) (2025/26)

ROCs at Drax

- Drax generates c.10m ROCs per compliance period
- ROCs held on balance sheet until a sale is agreed
  - Typically at the end of the RO compliance period in the following calendar year
- RO scheme ends for Drax Power Station in March 2027
- ROCs generated between Apr-26 and Mar-27 will be sold and cash received in 2027
- Working capital inflow of c.£0.5bn

Illustrative Generation cash flow from ROCs

	2025	2026	2027
ROCs (m)			
Opening	7	7	7
Earned	10	10	3
Sold	(10)	(10)	(10)
Closing	**7**	**7**	**-**
Balance sheet (£bn)			
Opening	0.5	0.5	0.5
Earned	0.7	0.7	0.2
Sold	(0.7)	(0.7)	(0.7)
Closing	**0.5**	**0.5**	**-**
Cash inflow (£bn)	**0.7**	**0.7**	**0.7**
Decrease in w/cap (£bn)	**-**	**-**	**0.5**

Drax UK Portfolio

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Flexible, renewable generation, system support and energy solutions with opportunity for carbon removals

4GW of operational assets and development projects

- UK's largest portfolio of flexible, dispatchable renewable generation
- 5% of total UK power generation(1)
- 11% of UK renewables(1)
- 19% of UK peak renewables and >50% of UK in-day peak renewables(1)

FlexGen

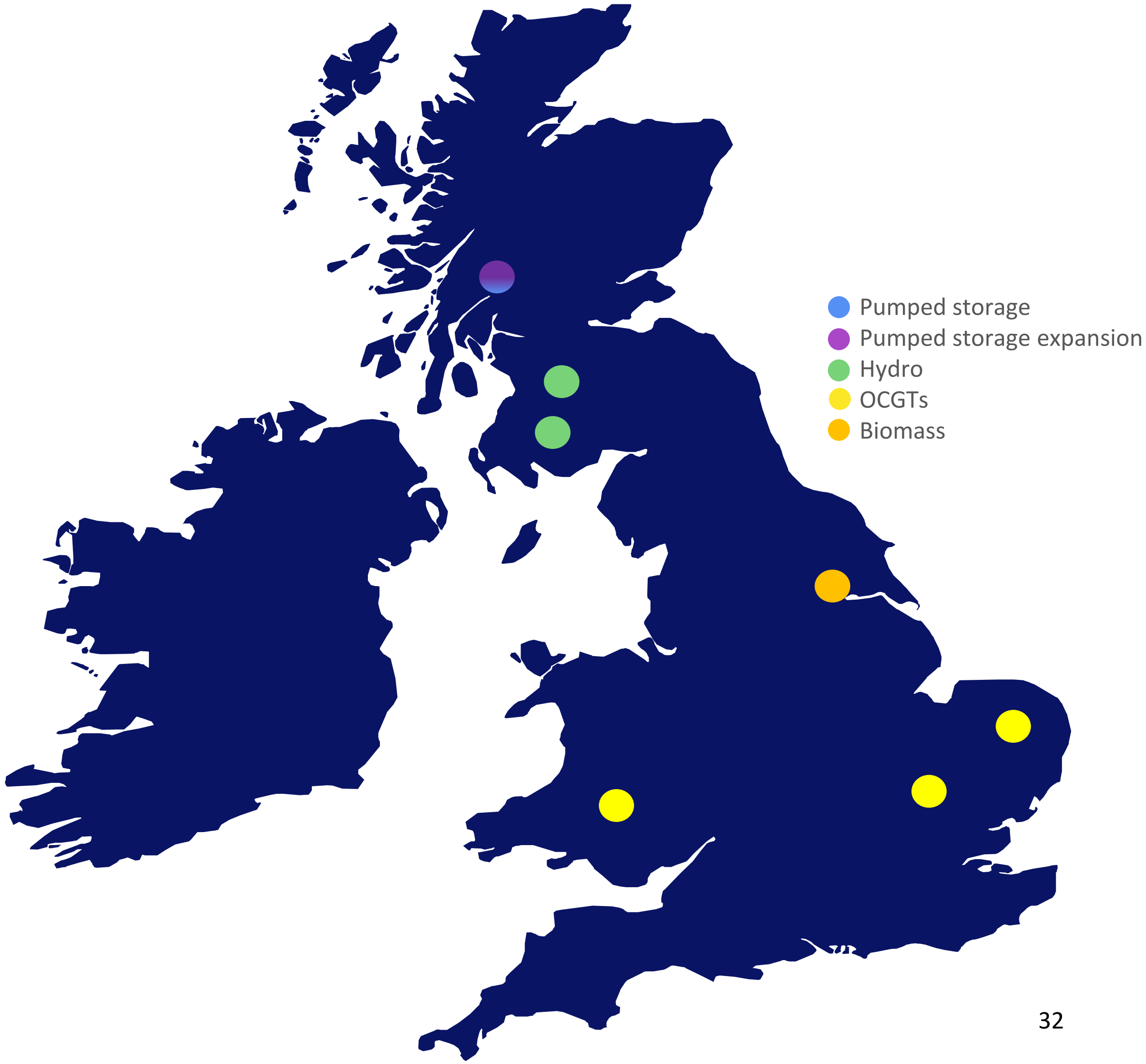
- 440MW pumped storage
- 40MW expansion of Cruachan (targeting operations in 2027)
- 125MW hydro
- 900MW OCGTs (first unit commissioning from H2 2025)
- Large I&C book

BioGen

- 2.6GW, plus 1.3GW of additional grid access (4GW site)

Development opportunities

- Short duration storage
- Other opportunities from Cruachan
- Carbon removals



1) Measured by output Q1 2024 to Q1 2025. Source: Drax and Elexon.

Capacity Market agreements provide strong underpin for FlexGen earnings

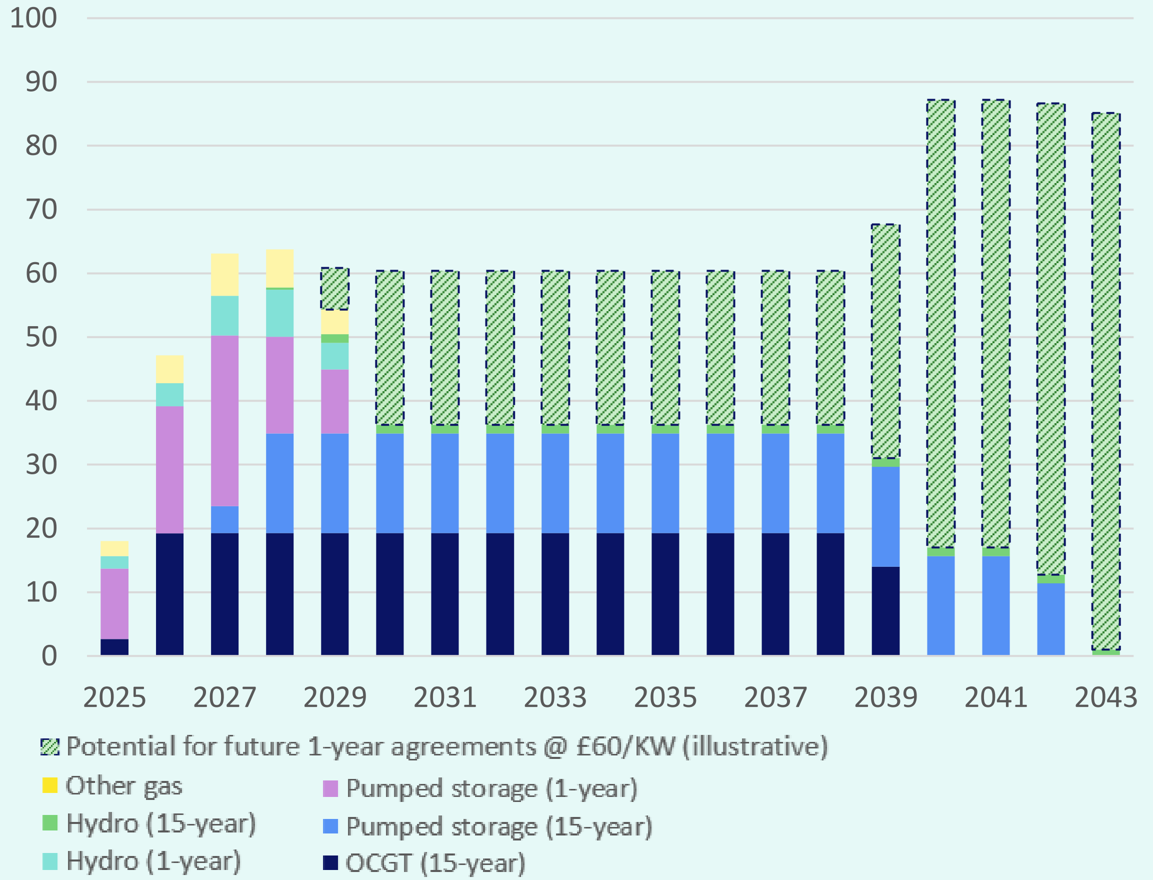
c.£650m[1] of agreements in place

Asset	Payment period	Value £m
Pumped storage	1-year agreements (2025-2028)	83
Pumped storage	15-year agreements (2027-2042)	235
Hydro	1-year agreements (2025-2028)	23
Hydro	15-year agreements (2028-2043)	20
OCGTs	15-year agreements (2025-2039)	267
Other gas	1-year agreements (2025-2029)	23
Total existing capacity agreements		**651**
Potential future agreements at c.£60/KW[2]		c.550
Illustrative Capacity Market Income 2025-2042		**c.1,200**

Opportunities from future auctions

- Next T-4 auction March 2026
- Existing assets remain eligible for one-year contracts in future auctions
- Illustrative only – c.£60/KW[2] – clearing price in last auction

Capacity Market agreements profile and illustration (£m)



1) Real values, 2024/25, no additional inflation assumed.
2) Clearing price in 2025 T-4 auction.

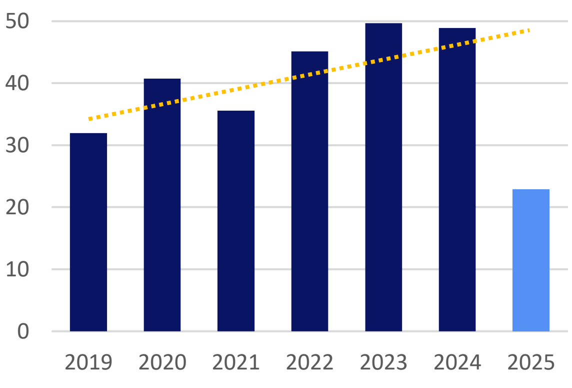
FlexGen – Generation

Strong performance since 2019 underpinned by renewables driving growing need for system support services, with opportunity for further future value

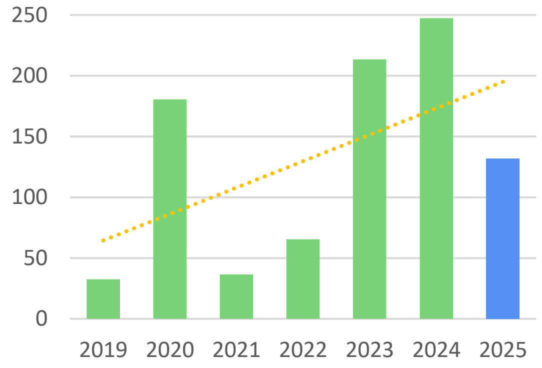
Changing power system:
Increased levels of intermittent renewables and volatility over last 6 years, creating greater demand for FlexGen services

(1) c.50% increase in offshore wind
(2) c.500% increase in hours of negative pricing
(3) Increase in renewables and system management action has led to a doubling of system costs
(4) Cruachan is operating twice as much now than in 2019
(5) FlexGen is doing more and earning more from system support activities

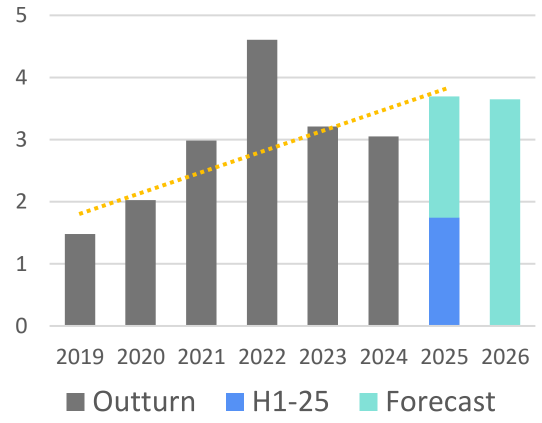
(1) Offshore Wind (TWh)



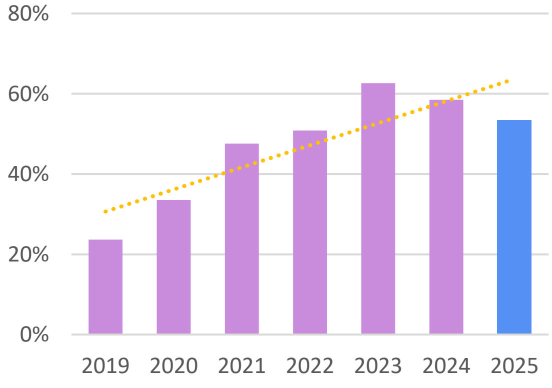
(2) Hours of negative pricing



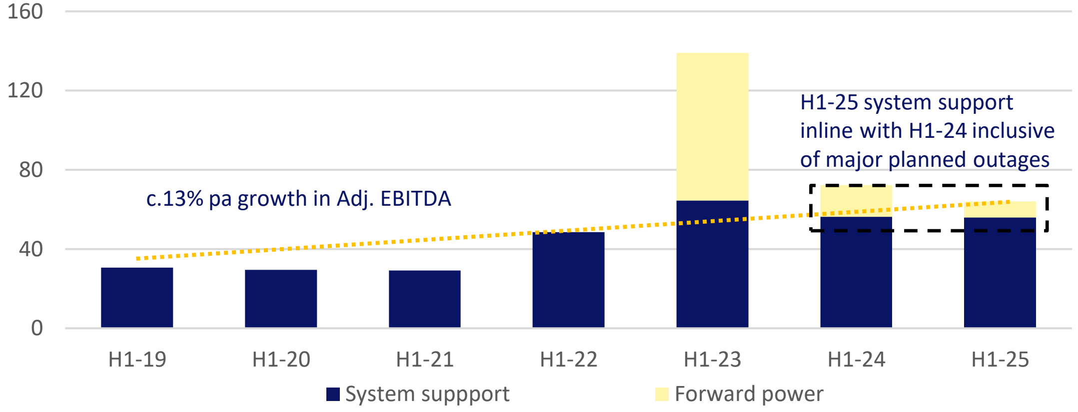
(3) System cost (£bn)



(4) Cruachan hours of operation (%)



(5) FlexGen EBITDA growth underpinned by system need (£m)



Source: NESO

FlexGen and BioGen– Long-term Indicators

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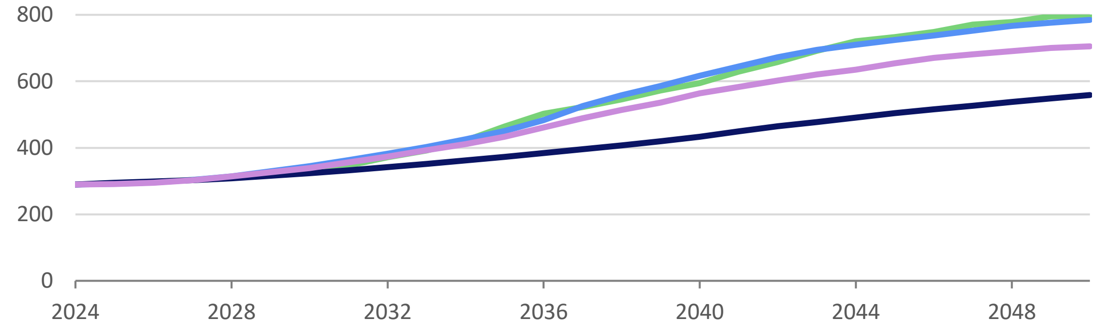
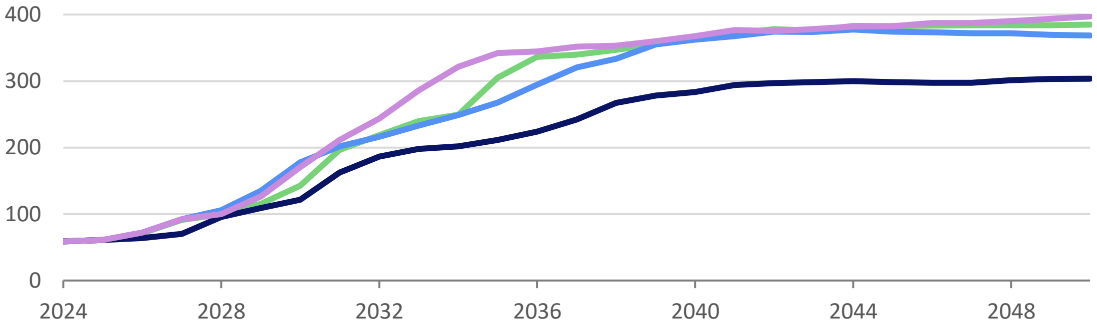
UK Gov. net zero targets require major increase in renewables, system support and carbon removals
Long-term value opportunity for FlexGen and BioGen

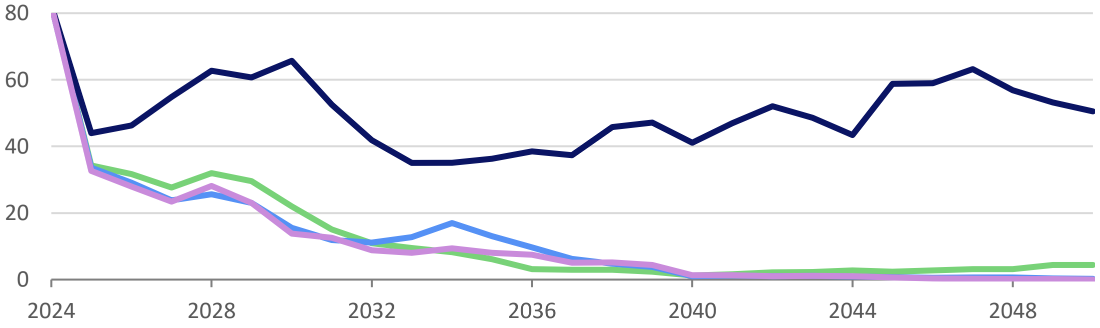
At least 2x increase in demand for power (TWh)
- Targets to decarbonise heating and transportation, new demand from data centres



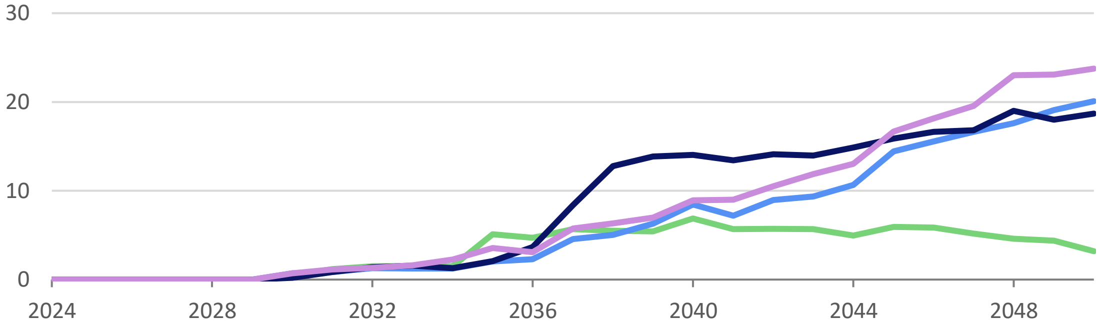
Significant increase in offshore wind (TWh)
- >3x increase in production (TWh)
- Likely to drive increased volatility due to low marginal cost and intermittency



Reduction in flexible CCGT generation (TWh)
- Decarbonisation driving removal of flexible CCGTs and replacement with intermittent renewables



Up to 24TWh of offshore wind curtailment pa (TWh)
- Excess supply in certain periods leads to negative pricing and curtailment of wind to create space for flexible assets which can turn up and down and support the system

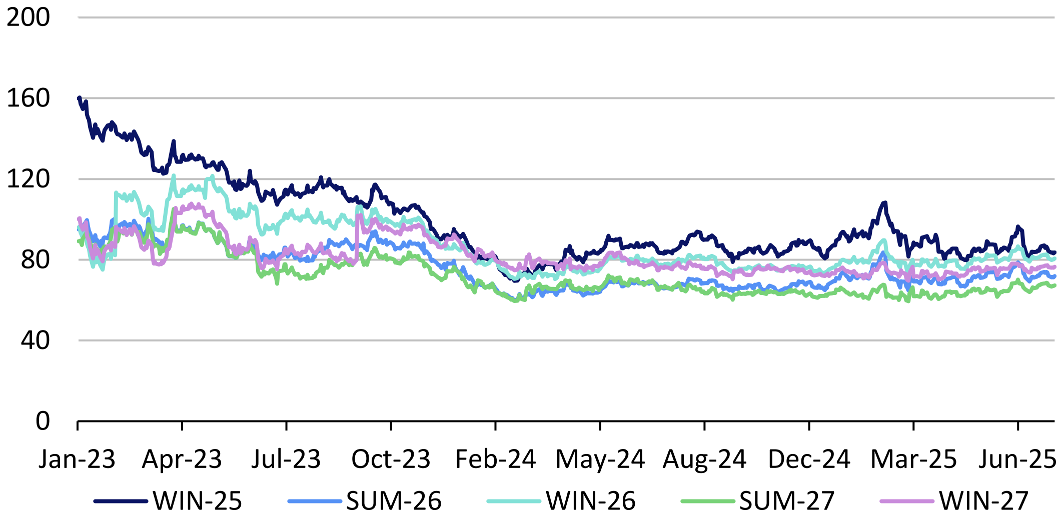


Electric Engagement Holistic Transition Hydrogen Evolution Falling Short

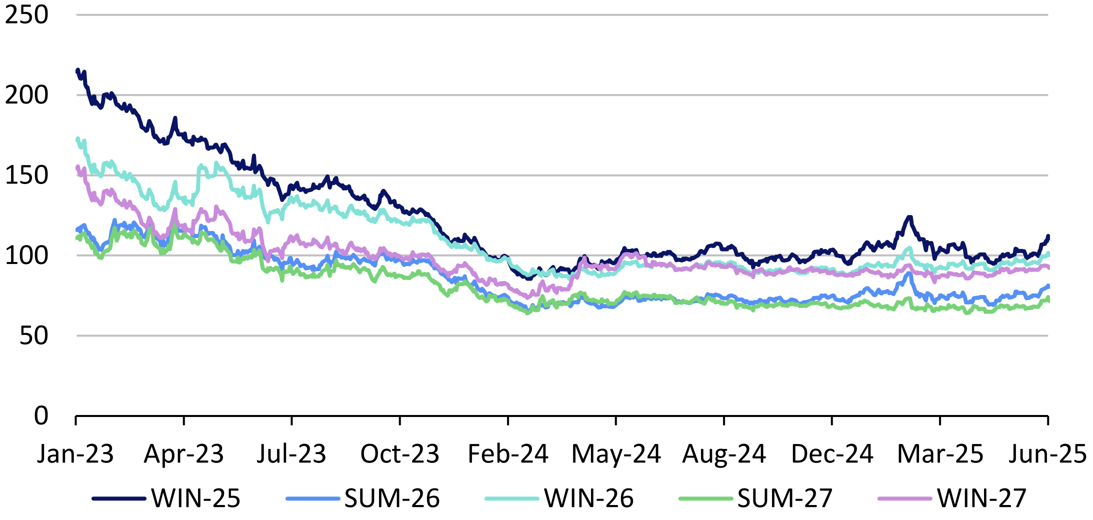
Source: NESO Future Energy Scenarios 2025

Merchant Forward Commodity Prices

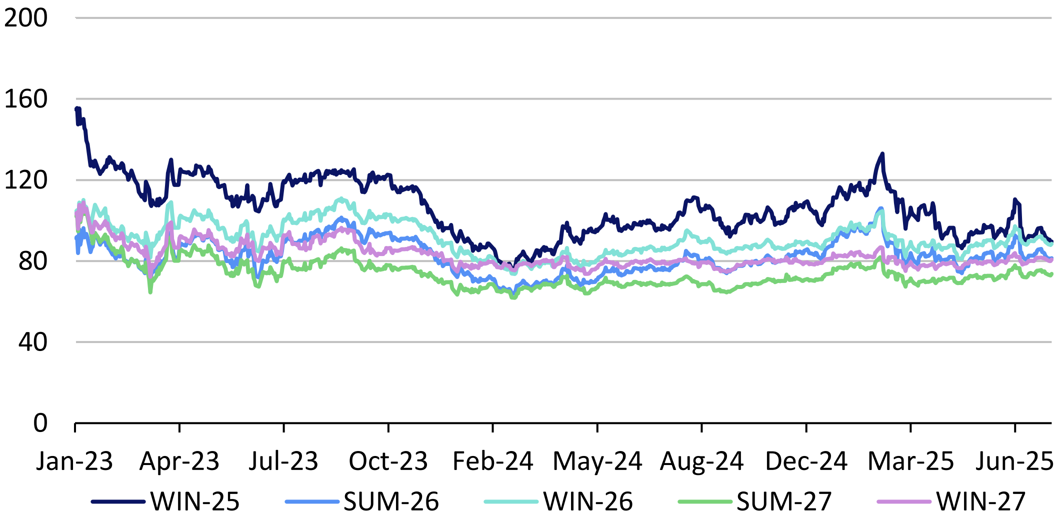
Baseload Power Price (£/MWh)



Peak Power Price (£/MWh)



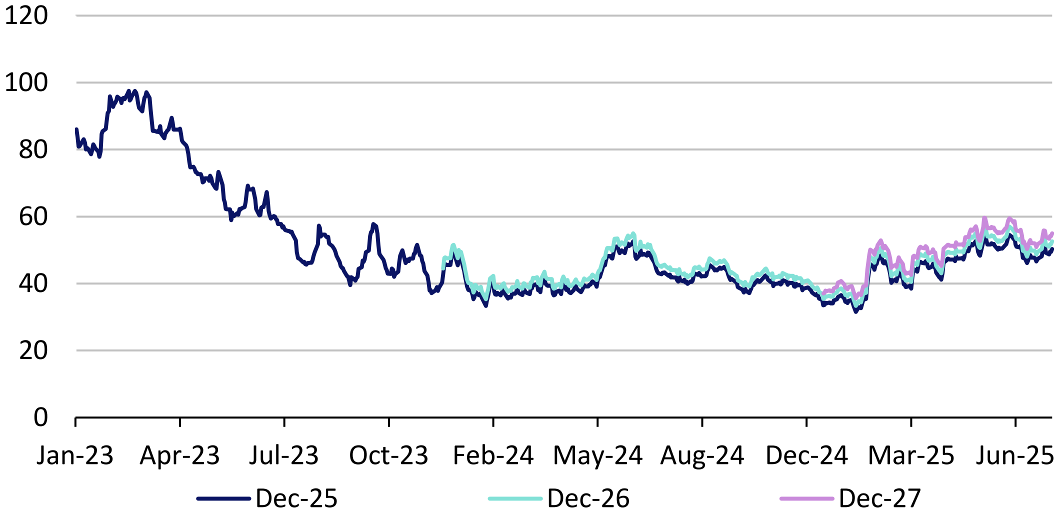
NBP Gas Price (p/therm)



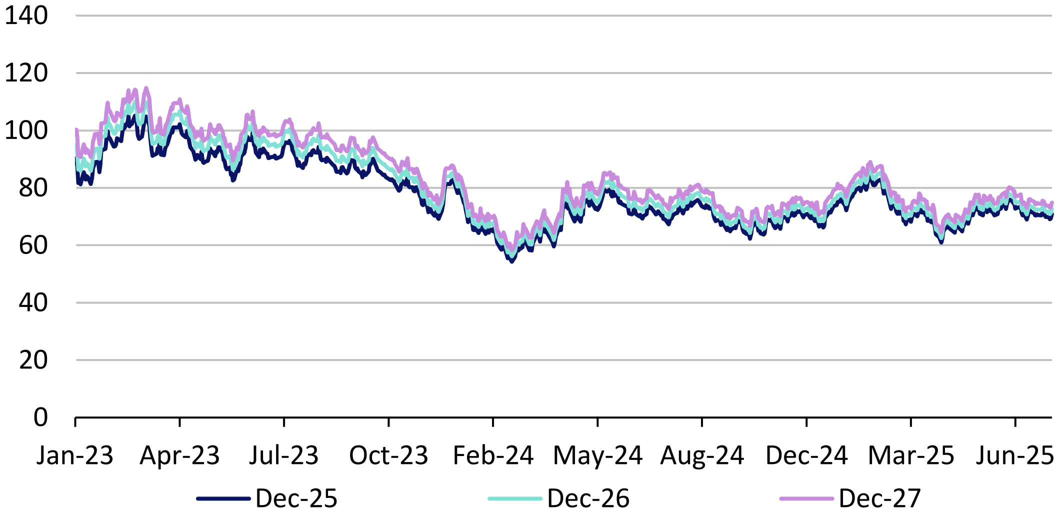
Source: ICE

Merchant Carbon Prices

UKA Carbon (£/t)



EU ETS Carbon (€/t)



Source: ICE

Forward Looking Statements

This announcement may contain certain statements, expectations, statistics, projections and other information that are, or may be, forward-looking. The accuracy and completeness of all such statements, including, without limitation, statements regarding the future financial position, strategy, projected costs, plans, beliefs, and objectives for the management of future operations of Drax Group plc ("Drax") and its subsidiaries (“the Group"), are not warranted or guaranteed. By their nature, forward-looking statements involve risk and uncertainty because they relate to events and depend on circumstances that may occur in the future. Although Drax believes that the statements, expectations, statistics and projections and other information reflected in such statements are reasonable, they reflect Drax's current view and no assurance can be given that they will prove to be correct. Such events and statements involve risks and uncertainties. Actual results and outcomes may differ materially from those expressed or implied by those forward-looking statements.

There are a number of factors, many of which are beyond the control of the Group, which could cause actual results and developments to differ materially from those expressed or implied by such forward-looking statements. These include, but are not limited to, factors such as: future revenues being lower than expected; increasing competitive pressures in the industry; uncertainty as to future investment and support achieved in enabling the realisation of strategic aims and objectives; and/or general economic conditions or conditions affecting the relevant industry, both domestically and internationally, being less favourable than expected, including the impact of prevailing economic and political uncertainty; the impact of conflicts around the world; the impact of cyber-attacks on IT and systems infrastructure (whether operated directly by Drax or through third parties); the impact of strikes; the impact of adverse weather conditions or events such as wildfires; and changes to the regulatory and compliance environment within which the Group operates. We do not intend to publicly update or revise these projections or other forward-looking statements to reflect events or circumstances after the date hereof, and we do not assume any responsibility for doing so.

2025
Half Year Results

31 July 2025

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