



Statement of Investment Principles

Drax 2019 Defined Benefit Pension Scheme

November 2022



1. INTRODUCTION

This document constitutes the Statement of Investment Principles (the 'SIP') required under Section 35 of the Pensions Act 1995 (the 'Act') for Drax 2019 Defined Benefit Pension Scheme (the 'Scheme'). It describes the investment policy, guidelines and procedures being pursued by the Trustees of the Scheme. This SIP has also been prepared to reflect the requirements of The Occupational Pension Schemes (Investment) Regulations 2005.

In accordance with the Act, the Trustees confirm that, before preparing the SIP, it has obtained and considered written advice from its appointed investment advisor, PricewaterhouseCoopers LLP ("PwC") and has consulted with Drax Hydro Limited (the principal sponsor of the Scheme).

The Trustees believe PwC to be qualified by its ability and practical experience of financial matters and to have appropriate knowledge and experience of the investment arrangements that the Scheme requires.

The Trustees are responsible for the investment of the Scheme's assets and arranging the administration of the Scheme. Where the Trustees are required to make an investment decision, the Trustees first receive and consider advice from PwC, to ensure that it has fully considered the implications of the decision(s) being taken.

In accordance with the Financial Services and Markets Act 2000 ('FSMA'), the Trustees are responsible for setting a general investment policy, but have delegated the day-to-day investment of the Scheme's assets to the investment managers.

The investment managers listed in Appendix A are authorised and regulated by the Financial Conduct Authority ('FCA') and provide the expertise necessary to manage the investments of the Scheme.

Declaration

The Trustees confirm that this SIP reflects the investment strategy for the Scheme. The Trustees acknowledge that it is their responsibility, with guidance from their investment advisor, to ensure the assets of the Scheme are invested in accordance with these principles.

Signed

Date

For and on behalf of the Trustees of the Drax 2019 Defined Benefit Pension Scheme



2. SCHEME GOVERNANCE

The Trustees are responsible for the governance and investment of the Scheme's assets.

The Trustees will meet at least quarterly with their appointed investment advisor to review and discuss the operation of the portfolios and policy decisions. The Trustees will from time to time receive and consider written advice from the appointed investment advisor between meetings.

The Trustees consider the governance structure set out in this SIP to be appropriate for the Scheme as it allows the Trustees to make the important decisions on investment policy, whilst delegating the day-to-day aspects of investment management to the investment managers as and where appropriate.

The responsibilities of each of the parties involved in the Scheme's governance are detailed in Appendix B.



3. INVESTMENT OBJECTIVES

The overall objective of the Trustees is to meet the benefit payments promised to members as they fall due.

The Trustees and principal sponsor have agreed a number of key long-term objectives which include:

- Ensuring that all benefits due to members under the rules of the Scheme can be paid and that there is clear communication on the level of security provided by the Company;
- Achieving the necessary expected return and risk targets;
- Reaching a fully funded status on a prudent self-sufficiency basis over the next decade;
- Ensuring the investment strategy remains appropriate to achieve the agreed funding objectives within the agreed timescales, with a level of risk that is acceptable to both the Trustees and Company;
- Ensuring the suitability of the investments and ESG policies following the result of each actuarial valuation, investment review, or as required by legislation, in consultation with the advisers;
- Maintaining accurate Scheme records and good governance.

The Trustees aim to meet the long-term objectives via the following measures:

- Ensuring the strategic asset allocation for the Scheme considers the liability profile and the Statutory Funding Objective;
- Monitoring the investment managers to ensure that they comply with the investment guidelines set for them and that there is a reasonable expectation that they can meet their performance objectives going forward; and
- Considering opportunities to either reduce risk or enhance the return through the implementation of medium-term tactical asset allocation decisions.



4. INVESTMENT STRATEGY

4.1 Asset Allocation

The Trustees recognise the importance of asset allocation to the overall investment returns achieved. However, given the approach to managing the investments, the Trustees also recognise that the asset allocation will change as a result of a range of factors, which include changes in market conditions which could result in a decision to alter the allocation to different asset types.

The Scheme's strategic asset allocation is 70% in gilts and cash to support liability hedging and EDOS (which is based on a notional of 40% of assets), 15% allocated to synthetic credit, and 15% to credit opportunities. Details of the asset allocation as at the date of this SIP are set out at Appendix C.

The Trustees review the appropriateness of the Scheme's investment strategy on an ongoing basis. This review includes consideration of the continued competence of the fund managers with respect to performance within any guidelines set. The Trustees will also consult the employer before amending the investment strategy.

4.2 Return Objective

A return on investments is required which, over the long term, is expected to be consistent with the Trustees' goal of meeting the Statutory Funding Objective.

The investment strategy has the potential to generate a return of around gilts + 3%. The Trustees recognise that the investment strategy has the potential to generate a higher excess return relative to what is required in the long-term to meet the liabilities of the Scheme, which are discounted by around gilts + 2%.



5. STRATEGY IMPLEMENTATION

The Scheme's investments are managed by three external investment managers. The investment managers are Legal & General Investment Management ("Legal & General"), Schroders Investment Management ("Schroders") and Acer Tree Investment Management ("Acer Tree"). More details are set out in Appendix B.

5.1 Mandates and Performance Targets

The Trustees have received advice on the appropriateness of the investment managers, benchmark and risk tolerances from the investment advisor and believe the investments to be suitable to meet the Scheme's investment objectives.

5.2 Suitability

The Trustees have taken advice from the Scheme's investment advisor to ensure that the assets held by the Scheme and the proposed strategy is suitable given its liability profile, the Trustees' objectives, regulatory guidance and specifications in the Trust Deed.



6. MONITORING

6.1 Investment Management

Trustees:

The Trustees will monitor the performance of the investment managers against the agreed benchmarks.

The Trustees, in conjunction with advice from their investment advisor, will regularly review the activities of the investment managers to ensure they continue to perform in a competent manner and have the appropriate knowledge and experience to manage the assets of the Scheme.

Investment Advisor:

The Trustees have appointed PwC to provide periodic reporting on the performance of the Scheme's assets, and any developments with the underlying investment managers which could have an adverse impact on future returns and other ongoing strategy and implementation advice as is required.

Investment Managers:

Relationship with investment managers

The Trustees have investment management agreements in place with the investment managers, which set out the contractual relationship between the parties and govern key aspects, such as how the Trustees remunerate the investment managers, how the Trustees monitor the performance of the investment managers, the inception of the arrangements with the investment managers, and exit terms.

Incentivising investment managers

The Trustees will monitor the performance of the Scheme's investment managers against their agreed objectives, ESG policies and the financial requirements of the Scheme as a whole. The Trustees regularly review the activities of the investment managers and assess their ability to:

- Perform their functions competently
- Have appropriate knowledge and experience to manage the assets of the Scheme
- Have considered the need for diversification and sufficient liquidity
- Have considered the suitability of each investment according to their stated objectives (including ESG)

Where an investment manager consistently fails to meet benchmark



performance and shows lack of alignment with the Scheme's objectives, the Trustees may consider ending their relationship with the investment managers. This, along with the fees paid to investment managers, forms the incentivisation to managers to meet the requirements of the investment mandates.

Conflicts of interest

It is the responsibility of the investment managers to report internal conflicts of interest. Managers may for example separate their debt and equity teams and constrain themselves not to buy securities of their firm. However, there may be circumstances where the managers cannot fully align their strategy and decisions to the (potentially conflicting) policies of all their pooled fund investors.

Assessing medium to long-term performance of investments

The Trustees monitor how the investment managers make decisions based on the medium to long-term financial and non-financial performance of investee companies. Where the Trustees have concerns they will raise this with the investment managers.

Monitoring performance and remuneration

The Trustees monitor the performance of their investment managers on a quarterly basis.

When assessing the performance of the investment managers, the Trustees consider:

- The investment managers' financial performance against stated benchmarks and the rest of the market, both in terms of individual performance and their wider role in helping the Scheme meet its long-term objectives.
- Qualitative factors such as the service provided by the investment managers, including the quality of reporting.

Where the Trustees believe that an investment manager has performed poorly for a material period, they will carry out a formal review and look to replace the manager where necessary.

Monitoring portfolio turnover and costs

The Trustees will ensure that fees paid to the investment managers are consistent with the levels typically available in the industry and the nature of services provided.

The Trustees recognise that portfolio turnover and associated transaction costs are a necessary part of investment management and that the impact of portfolio



turnover costs is reflected in performance figures provided by the investment managers.

The Trustees do not believe in setting a portfolio turnover target – being the frequency with which assets are expected to be bought and sold – because they believe that the investment managers have sufficient expertise to make judgement on the appropriate portfolio turnover. Some portfolio turnover is also inevitable as part of rebalancing processes in say index-tracking funds within actively managed mandates.

The Trustees monitor the costs incurred by the investment managers in buying and selling investments. The investment managers incorporate portfolio turnover and resulting transaction costs as appropriate in their reporting.

Duration of arrangements with Investment Managers

The duration of the Trustees' arrangements with investment managers will vary depending on the investment strategy and asset allocation of the relevant portfolio.

Appendix C provides further information on the arrangements with the investment managers. The investment fees are based on a fixed annual management charge based on the size of the assets managed unless stated. For Schrodgers, fees are based on notional exposures and for Acer Tree there is also an incentive fee.

The investment managers will:

- Select securities and undertake transactions in specific investments within each asset class to achieve the stated objective.
- Provide the Trustees with sufficient information periodically to facilitate the review of its activities, including:
 - A report of the strategy followed during the quarter.
 - The rationale behind past and future strategy.
 - A full valuation of the assets and performance summary
 - A transaction report and cash reconciliation.
 - How ESG factors have been incorporated into investment decisions i.e. evidence the managers are adhering to their stated ESG policies.
- Informing the Trustees immediately of:
 - Any changes to the management of the underlying investment strategy.
 - Any serious breach of internal operation procedures.
 - Any material change in the knowledge and experience of those involved in managing the Scheme's investments,



- including changes to key investment personnel.
- Any breach of investment restrictions agreed within the stated client service agreement or fund prospectus.

6.2 Statement of Investment Principles (SIP)

The Trustees will review this SIP on a regular basis or following any changes to the investment strategy and modify it after consultation with the investment advisor and the principal sponsor. There will be no obligation to change this SIP or any advisor relationship as part of such a regular review.

Following any changes to the investment strategy this SIP will require updating to reflect the revised investment strategy.

6.3 Trustees

The Trustees maintain a record of all decisions taken, together with the rationale in each case.



7. RISKS

The Trustees recognise that there are a number of risks involved with the current investment strategy.

The Trustees recognise that the following are some of the risks involved in the investment of assets of the Scheme:

Cashflow risk

The risk of a shortfall of liquid assets relative to the immediate liabilities. The Trustees and its advisor will manage the Scheme's cash flows, taking into account the timing of future payments.

Financial mismatching risk

The risk of a significant difference in the sensitivity of asset and liability values to changes in financial factors, in particular long-term inflation expectations and long-term interest rates. The Trustees will mitigate these risks by monitoring the key characteristics and setting appropriate hedging strategies.

Demographic risk

Demographic factors include the uncertainty surrounding mortality projections such as future improvements in mortality experience. The Trustees recognise that there is currently no readily-tradable instrument to hedge this type of risk and that this risk may not be fully mitigated. The Trustees will measure liabilities using mortality assumptions recommended by the Scheme Actuary.

Manager risk

The failure by the investment managers to achieve the rate of investment return assumed by the Trustees. This issue has been considered by the Trustees on the initial appointment of the investment managers and thereafter will be considered as part of the investment review procedures the Trustees put in place.

Concentration risk

The risk that the performance of any single asset class or single investment that constituted a significant proportion of the assets would disproportionately influence the Trustees' ability to meet the objectives. The Trustees in due course will modify their investment strategy to seek the outperformance required to meet future liability payments, and will, therefore, look to diversify the investment strategy.

Transition risk

The risk of incurring inappropriate costs in relation to the transition of assets. The



Trustees will mitigate this risk by using its Investment Advisor to help it implement transitions of assets effectively and efficiently.

Custody risk

The Scheme's assets are invested in a combination of pooled funds, with limited control or oversight of the custody arrangements for the underlying investment, and segregated mandates. The Trustees expect the investment managers to monitor the custody arrangements for the Scheme's assets. From time to time, the Trustees will seek confirmation from the investment managers that they are undertaking an appropriate level of monitoring of the custodial arrangement.

ESG risk

Investment managers are expected to manage portfolios that adhere to stated policies concerning the suitability of any investments based on a consideration of ESG factors. The Trustees monitor manager adherence to these stated policies to ensure they remain aligned with those of the pension scheme.

Credit risk

The possibility of default of a counterparty in meeting its obligations. The Trustees have considered this risk when determining the appropriate allocation to credit and how the allocation should be managed by the appointed investment managers.

Systemic risk

The possibility of an interlinked failure by a number of companies or organisations that sponsor pension schemes in particular sectors or industries. This also includes consideration of the overlap of risk between the investments held and the exposure to scheme deficits, as the failure of investments may also coincide with increasing liabilities to the Scheme.

The Trustees will seek to mitigate this risk by limiting its exposure to investments with high credit risk. In addition, the asset allocation is set so as to ensure a low level of correlation between the Scheme's assets relative to its liabilities and that of a typical UK defined benefit pension scheme.

Derivative risk

Where derivatives are used by the Scheme's investment managers, the Scheme will have additional risk associated with the counterparty to the derivative contract(s). The Trustees will look to the investment managers to confirm that appropriate measures are being taken to manage the associated risks.

Currency risk



The investment managers may use derivatives whose payout is in an overseas currency. In this case the maturity value of those derivatives may be affected by currency movements. The Trustees will look to the investment managers to confirm that appropriate measures are being taken to manage the associated risks.

Basis risk

Swaptions are only possible on long-term interest rates (swap rates) that are different (but correlated) to the liability basis (which is based on long-term gilt yields). This may lead to some mismatch between the swaptions and the liabilities. The Trustees will look to the investment managers to confirm that appropriate measures are being taken to manage the associated risks.

Liability approximations

Approximations may be made in modelling the liabilities which may lead to a mismatch in performance between the swaptions and the liabilities. The Trustees will look to the investment managers to confirm that appropriate measures are being taken to manage the associated risks.

The Trustees will keep these risks under regular review.



8. ENVIRONMENTAL, SOCIAL AND GOVERNANCE CONSIDERATIONS

The Trustees take into account financially material considerations, including those arising from Environmental, Social and Governance ('ESG') factors, through the selection and ongoing monitoring of the investment managers employed to manage Scheme assets.

The Trustees have delegated overall stewardship of the Scheme's underlying investments to the investment managers, including the exercise of the rights (including voting rights) attaching to the Scheme's investments and engagement with investee companies on their performance, strategy, capital structure, management of actual or potential conflicts of interest, and social, environmental and corporate governance risks. The Trustees may also as part of the asset allocation process, select investment managers to invest specifically in corporate debt or equity, or give diversified mandates where managers are able to invest in both debt and equity or investee companies.

The Trustees will review the managers' stewardship policies and voting behaviours periodically to check that they are consistent with delivering an appropriate level of long term return for the Scheme.

These arrangements are periodically reviewed and the ESG activities of the managers are considered where the Trustees see fit. The Trustees, with help from their investment advisor, will seek to engage with the managers relating to their ESG policies and approach.

Where the Trustees do not believe a manager's approach to ESG matters is consistent with their goals to deliver an appropriate level of long-term returns for the Scheme and the manager has failed to respond to efforts to engage them, the Trustees may seek to switch the manager with a suitable replacement.

Currently the Trustees do not take into account non-financial matters such as member views. However, the Trustees may take such matters into account where they believe it would be prudent to do so. Where the Trustees do take into account non-financial matters, they will inform the Scheme's employer of their decision to do so, the nature of the non-financial matters taken into account and provide any other information which they feel is appropriate in respect of such a decision.



9. OTHER MATTERS

9.1 Statutory Funding Objective

The Trustees will obtain and consider proper advice on the question of whether the investments and investment strategy are satisfactory having regard to both the investment objectives and the requirements to meet the Statutory Funding Objective. The funding position is reviewed periodically by the Scheme Actuary, with a full actuarial valuation at least every three years.

The Trustees will consider with the investment advisor and the Scheme Actuary whether the results of these actuarial valuations suggest that any change to investment strategy is necessary to ensure continued compliance with the Statutory Funding Objective.

9.2 Corporate Governance

The Scheme's investments are implemented via a combination of pooled investment funds, in which the Scheme's investments are pooled with those of other investors, and segregated mandates.

Direct control of the process of engaging with the companies that issue these securities, whether for corporate governance purposes, social, ethical or environmental factors, is delegated to the investment manager of each pooled investment fund. As such, the Trustees do not have a formal corporate governance policy. However, the extent to which these factors are taken into account in the selection, retention and realisation of investments is considered by the Trustees and their investment advisor as part of the process of selecting investment managers and specific funds in which to invest.

9.3 Realisation of Assets

The majority of assets are held in a combination of pooled funds and segregated mandates, which can be realised easily if the Trustees so requires.

The holdings in the Acer Tree Credit Opportunities Fund are less liquid and are subject to an initial 12 month lock up period and are then dealt quarterly.

Where it is necessary to make payments out from the Scheme, in the first instance payments will be taken from any residual cash holding within the portfolio. Where there is insufficient residual cash, cash will be raised by the sale of investments of the Scheme. The policy for meeting cash realisation will be reviewed on a regular basis by the Trustees.

9.4 Custody

Details of the custodians used by the investment managers who provide



services to the Scheme are set out in the agreement between the investment managers and the Trustees.

9.5 Conflicts of Interest

The Trustees will ensure that any conflicts of interest are managed at all times in the best interests of the Scheme.



APPENDIX A – DETAILS OF SCHEME ADVISORS

Scheme Actuary:

Aon

Investment Advisor:

PricewaterhouseCoopers LLP (“PwC”)

Investment Managers:

Legal & General Investment Management (“LGIM”)

Schroders Investment Management (“Schroders”)

Acer Tree Investment Management (“Acer Tree”)



APPENDIX B – RESPONSIBILITIES OF EACH PARTY INVOLVED IN THE SCHEME

Investment Advisor

The investment advisor will be responsible for, amongst other things:

- Monitoring the performance of the investment managers relative to their respective benchmarks and targets as well as the asset mix versus the agreed asset allocation;
- Reporting to the Trustees on the performance of the investment managers and the Scheme as a whole, highlighting any developments within each organisation that could impact future performance;
- Undertaking reviews of the Scheme's investment arrangements including review of the asset allocation policy, ESG policy, the current investment managers, and advice on the selection of new managers, as appropriate.
- Assisting the Trustees with the annual review and update of this SIP;
- Periodically reviewing the overall investment strategy to ensure that it remains appropriate to meet the Scheme's long term funding objective;
- Keeping the Trustees notified of any developments within investment markets or legislation that may be of interest/relevance to the Scheme.

Scheme Actuary

The Scheme Actuary will be responsible for, amongst other things:

- Performing the triennial (or more frequently as required) valuations and advising on the appropriate contribution levels.
- Commenting on the appropriateness of the investment strategy relative to the liabilities of the Scheme at the triennial valuation.
- Advising the Trustees and the investment advisor of any changes to contribution levels and funding level.
- Proper accounting, preparation of the annual report, administration of the annual audit and other financial reporting as required.



APPENDIX C – INVESTMENT STRATEGY ASSET ALLOCATION

The strategic asset allocation of the Scheme is set out in the table below:

Asset Class	Investment Manager	Fund / Strategy	Target Allocation (%)	Benchmark
Synthetic credit	LGIM	Synthetic Leveraged Credit Fund	15	Markit 10Y CDX & iTraxx GBP Hedged
Swaps, gilts and cash	Schroders	Liability Hedging and collateral for EDOS	70	Custom benchmark
Structured equity	Schroders	Equity Derivative Overlay Strategy ("EDOS")	40 (notional exposure)	Custom benchmark
Credit	Acer Tree	Credit Opportunities Fund	15	Custom benchmark

Liability hedging strategy

The objective of the liability hedging strategy is to protect the Scheme against changes in long-term interest rates and inflation.

The target objective for the interest rate hedge is to hedge 100% of the liabilities on the Technical Provisions basis. The inflation hedge is a forward starting inflation hedging strategy, with 100% of the inflation exposure being hedged at tenors beyond five years. This accounts for c.70% of the Scheme's liability inflation risk whilst tenors under five years are kept under review.

Permitted investments of gilts, interest rate swaps, inflation swaps, total return swaps (underlying is gilts), asset swaps (underlying is gilts) are used in the liability hedge.

Synthetic credit strategy

The purpose of the strategy is to gain leveraged exposure to investment grade credit spreads.



The Fund has a leverage of c.400% and thus requires a rebalancing fund in place to maintain the leverage through distributing or calling additional capital to/from the rebalancing fund. The LGIM 0-5 year Gilts Index Fund is used for rebalancing purposes.

Credit opportunities

The purpose of the credit opportunities strategy is to generate a net return of 10% to 14% p.a. by investing primarily in the European sub-investment grade markets.

Equity Derivative Overlay Strategy

The purpose of the strategy is to generate additional targeted returns with defined payoffs related to the equity market but without material exposure to equity market volatility. The notional amount of the investment is £18.75 million, c.40% of the Scheme's total assets. The investment was made in May 2022.