

# Drax Group plc

## Audit Committee Terms of Reference

Approved by the Board on 30 November 2005, amended on 23 October 2006, 24 November 2010, 26 July 2011, 22 July 2013, 20 July 2015 and 14 November 2017.

### 1 Introduction

The board of directors of Drax Group plc (the “**Board**”) hereby constitutes and establishes an audit committee (the “**Committee**”). These terms of reference have been produced to identify and formalise the roles, tasks and responsibilities of the Committee for compliance with the UK guidance on corporate governance and to assist the Committee in achieving best practice in corporate governance for Drax Group plc and its subsidiaries.

### 2 Membership

Members of the Committee shall be appointed by the Board on the recommendation of the nominations committee, in consultation with the chairman of the Committee.

The Committee shall have at least three members who shall comprise independent non-executive directors at least one of whom shall have recent and relevant financial experience. The Chairman of the Board shall not be a member of the Committee.

Only members of the Committee have the right to attend Committee meetings. However, other individuals such as the Chairman of the Board, Chief Executive, Finance Director, other directors, the heads of risk management, compliance and internal audit, trading and representatives from the finance function may be invited to attend all or part of any meeting.

The external auditors will be invited to attend meetings of the Committee on a regular basis.

Appointments to the Committee shall be for a period of up to three years, which may be extended for two further three-year periods provided the director remains independent.

The Board shall appoint the Committee Chairman who shall be an independent non-executive director. In the absence of the Committee Chairman and/or an appointed deputy, the remaining members present shall elect one of themselves to chair the meeting.

### 3 Secretary

The company secretary or their nominee shall act as the secretary of the Committee.

### 4 Quorum

The quorum necessary for the transaction of business shall be 2 members. A duly convened meeting of the Committee at which a quorum is present shall be competent to exercise all or any of the authorities, powers and discretions vested in or exercisable by the Committee.

### 5 Frequency of Meetings

The Committee shall meet at least four times a year at appropriate times in the reporting and audit cycle.

### 6 Notice of Meetings

Meetings of the Committee shall be convened by the secretary of the Committee at the request of any of its members or at the request of external or internal auditors if they consider it necessary.

Unless otherwise agreed, notice of each meeting confirming the venue, time and date together with an agenda of items to be discussed, shall be forwarded to each member of the Committee, any other person required to attend and all other non-executive directors, no later than 3

working days before the date of the meeting. Supporting papers shall be sent to Committee members and to other attendees as appropriate, at the same time.

## **7 Minutes of Meetings**

The secretary shall minute the proceedings and resolutions of all meetings of the Committee, including recording the names of those present and in attendance.

The secretary shall ascertain, at the beginning of each meeting, the existence of any conflicts of interest and minute them accordingly.

Minutes of Committee meetings shall be circulated promptly to all members of the Committee and, once agreed, to all members of the Board.

## **8 Annual General Meeting**

The Chairman of the Committee shall attend the Annual General Meeting prepared to respond to any shareholder questions on the Committee's activities.

## **9 Duties**

The Committee should carry out the duties below for Drax Group plc and its subsidiaries.

### **Financial Reporting**

The Committee shall monitor the integrity of the financial statements of the company, including its annual and interim reports, preliminary results' announcements, forecasts and any other formal announcement relating to its financial performance, reviewing significant financial reporting issues and judgements which they contain. The Committee shall also review summary financial statements, significant financial returns to regulators and any financial information contained in certain other documents, such as announcements of a price sensitive nature.

The Committee shall review and challenge where necessary:

- (a) the consistency of, and any changes to, accounting policies both on a year on year basis and across the company/group;
- (b) the methods used to account for significant or unusual transactions where different approaches are possible;
- (c) whether the company has followed appropriate accounting standards and made appropriate estimates and judgements, taking into account the views of the external auditor;
- (d) the clarity of disclosure in the company's interim and annual financial reports and the context in which statements are made;
- (e) all material information presented with the financial statements, such as the operating and financial review and the corporate governance statement (insofar as it relates to the audit and risk management); and
- (f) the adoption of the going concern assumption in preparing the interim and annual reports and  
accounts and the adequacy, clarity and quality of the related going concern and viability disclosures within those reports.

### **Internal Controls and Risk Management Systems**

The Committee shall:

- (g) keep under monitor the company's internal controls and risk management systems, and at least annually review their effectiveness; and
- (h) review and approve the statements to be included in the interim and annual reports concerning internal controls and risk management.

The Committee shall review the systems which are in place and provide assurance to the Board that the process of risk management is operating effectively. The Committee shall monitor the application of the Risk Management Policy, and shall, inter alia, consider reports from the Risk Management Committees established pursuant to the Risk Management Policy and any changes in the risk profile of the Company, the scope and quality of the ongoing management of risk and internal control and the extent and effectiveness of the regular reporting and monitoring process.

### **Whistleblowing and Fraud**

The Committee shall:

- (a) review the company's arrangements for its employees to raise concerns, in confidence, about possible wrongdoing in financial reporting or other matters. The Committee shall ensure that these arrangements allow proportionate and independent investigation of such matters and appropriate follow up action;
- (b) review adequacy and effectiveness of the company's procedures for:
  - (i) detecting fraud;
  - (ii) the prevention of bribery; and
  - (iii) the prevention of financial crime.

and shall receive reports on non-compliance.

### **Internal Audit**

The Committee shall:

- (f) monitor on an annual basis the need for an internal audit function in the context of the company's overall risk management system and make a recommendation to the Board accordingly (this will also need to be covered in the Annual Report);
- (g) monitor and review the effectiveness of such an internal audit function;
- (h) approve the appointment and removal of the head of the internal audit function;
- (i) consider and approve the remit of the internal audit function and ensure it has adequate resources and appropriate access to information to enable it to perform its function effectively and in accordance with the relevant professional standards. The Committee shall also ensure the function has adequate standing and is free from management or other restrictions;
- (j) review and assess the annual internal audit plan;
- (k) review promptly all reports on the company from the internal auditors;
- (l) review and monitor management's responsiveness to the findings and recommendations of the internal auditor; and
- (m) meet the head of internal audit at least once a year, without management being present, to discuss their remit and any issues arising from the internal audits carried out. In addition, the head of internal audit shall be given the right of direct access to the Chairman of the Board and to the Committee.

### **External Audit**

The Committee shall:

- (n) oversee the relationship with the external auditor including (but not limited to):
  - approval of their remuneration, whether fees for audit or non-audit services and that the level of fees is appropriate to enable an adequate audit to be conducted;
  - approval of their terms of engagement, including any engagement letter issued at the start of each audit and the scope of the audit;

- assessing annually their independence and objectivity taking into account relevant UK professional and regulatory requirements and the relationship with the auditor as a whole, including the provision of any non-audit services;
  - satisfying itself that there are no relationships (such as family, employment, investment, financial or business) between the auditor and the company (other than in the ordinary course of business);
  - agreeing with the Board a policy on the employment of former employees of the company's auditor, then monitoring the implementation of this policy;
  - monitoring the auditor's compliance with relevant ethical and professional guidance on the rotation of audit partners, the level of fees paid by the company compared to the overall fee income of the firm, office and partner and other related requirements; and
  - assessing annually their qualifications, expertise and resources and the effectiveness of the audit process which shall include a report from the external auditor on their own internal quality procedures;
- (o) meet regularly with the external auditor, including once at the planning stage before the audit and once after the audit at the reporting stage. The Committee shall meet the external auditor at least once a year, without management being present, to discuss their remit and any issues arising from the audit;
- (p) review and approve the annual audit plan and ensure that it is consistent with the scope of the audit engagement;
- (q) review the findings of the audit with the external auditor. This shall include but not be limited to, the following;
- a discussion of any major issues which arose during the audit,
  - any accounting and audit judgements;
  - levels of errors identified during the audit.
- (r) review any representation letter(s) requested by the external auditor before they are signed by management;
- (s) review the management letter and management's response to the auditor's findings and recommendations;
- (t) develop and implement a policy on the supply of non-audit services by the external auditor, taking into account any relevant ethical guidance on the matter and report to the Board, identifying any matters in respect of which it considers that action or improvement is needed and making recommendations as to the steps to be taken; and
- (u) consider and make recommendations to the Board, to be put to shareholders for approval at the AGM, in relation to the appointment, re-appointment and removal of the company's external auditor. The Committee shall oversee the selection process for new auditors and if an auditor resigns the committee shall investigate the issues leading to this and decide whether any action is required.

### **Reporting Responsibilities**

The Committee Chairman shall report formally to the Board on its proceedings after each meeting on all matters within its duties and responsibilities and the Committee shall report to the Board annually on how the Committee has discharged its responsibilities, including the significant issues that it considered in relation to the interim and annual financial statements and how those issues were addressed, together with any other specific issues the Board requested the Committee to consider.

The Committee shall consider the interim and annual reports and accounts, together with the process adopted to prepare them, and advise the Board as to whether, taken as a whole, the interim and annual reports and accounts are fair, balanced and understandable and provide the information necessary for shareholders to assess the Company's performance, business model and strategy.

The Committee shall make whatever recommendations to the Board it deems appropriate on any area within its remit where action or improvement is needed.

The Committee shall compile a report to shareholders in a separate section of the annual report and accounts on its activities which shall include:

- (a) the significant issues that the Committee considered in relation to the financial statements and how these issues were addressed.
- (b) an explanation of how it has assessed the effectiveness of the external audit process and the approach taken to the appointment or reappointment of the external auditor, together with information on the length of tenure of the current audit firm and when a tender was last conducted.
- (c) an explanation of how auditor objectivity and independence is safeguarded in the context of any non-audit services provided by the external auditor.

### **Other Matters**

The Committee shall:

- (v) have access to sufficient resources in order to carry out its duties, including access to the company secretariat for assistance as required;
- (w) be provided with appropriate and timely training, both in the form of an induction programme for new members and on an ongoing basis for all members;
- (x) give due consideration to laws and regulations, the provisions of the Combined Code and the requirements of the relevant Listing Authorities Listing Rules as appropriate;
- (y) be responsible for co-ordination of the internal and external auditors;
- (z) oversee any investigation of activities which are within its terms of reference and act as a court of the last resort; and
- (aa) at least once a year, review its own performance, constitution and terms of reference to ensure it is operating at maximum effectiveness and recommend any changes it considers necessary to the Board for approval.

## **10 Authority**

The Committee is authorised:

- (a) to seek any information it requires from any employee of the company in order to perform its duties;
- (b) to obtain, at the company's expense, outside legal or other professional advice on any matter within its terms of reference; and
- (c) to call any employee to be questioned at a meeting of the Committee as and when required.

## **11 General**

The Committee shall make publicly available these terms of reference, explaining its role and the authority delegated to it by the Board.